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Sagar Ratna loyalists were confused because except for the branding and changes in the menu, nearly everything at the converted Shree Rathnam outlets was same, even the staff. New York-based private equity fund, India Equity Partners bought a controlling stake in Sagar Ratna Hotels, a more than 25-year-old popular chain specialising in South Indian cuisine, in 2011.

The Curious case of Shree Rathnam - Franchise India Khan was accompanied by his associates, Chand Mohammad, Nilesh Gupta and Sagar Ratna, who were Page 10/13

also part of the communal harmony marches.

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