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process models. It details the BPMN 2.0 metamodel and XML Schema, and describes the BPMN-I Profile, a set of serialization rules that facilitate interchange of BPMN models in the Analytic subclass between tools.

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describing exception handling in the diagram.

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Level 2 (the Analytic subclass) expands the palette to be able to describe event-triggered behavior, critical to modeling exception

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handling. The book explains the real meaning of BPMN's most basic concepts - like activity, process, and end state - essential to using the language correctly, and provides a step-by-step methodology for going from a blank page to a complete end-to-end BPMN model, developed from the top down in a hierarchical structure.

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BPMN 2.0 is the industry standard diagramming language for business process models. The meaning of the business process diagram is the same, regardless of the tool used to create it. But creating models that are correct, complete, and clear demands more than a dictionary of BPMN shapes and symbols. It also requires a methodology for translating process logic consistently into the diagram. And it requires a measure of modeling style as well, conventions that ensure that the process

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logic is unambiguous from the diagram by itself. In short, "good BPMN" requires a disciplined approach called "method and style." In this book, Bruce Silver explains which BPMN elements process modelers need to understand, in two levels, including exactly where and how to use each element. Level 1 (the Descriptive modeling subclass of BPMN 2.0) is a palette of shapes and symbols largely carried over from traditional flowcharting. Level 2 (the Analytic subclass) expands the palette to be able to describe event-triggered behavior, critical to modeling exception handling.

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The book explains the real meaning of BPMN's most basic concepts - like activity, process, and end state - essential to using the language correctly, and provides a step-by-step methodology for going from a blank page to a complete end-to-end BPMN model, developed from the top down in a hierarchical structure. From the top-level diagram you can see on a single page exactly how the process starts, its possible end states, what the instance represents, and communications with the Customer, service providers, and other processes. From there you can drill down to

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see the details of any part of the process.

Creating business process models that can be shared effectively across the business - and between business and IT - demands more than a digest of BPMN shapes and symbols. It requires a step-by-step methodology for going from a blank page to a complete process diagram. It also requires consistent application of a modeling style, so that the modeler's meaning is clear from the diagram itself. Author Bruce Silver explains not only the meaning and proper usage of the entire BPMN 2.0 palette,

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but calls out the working subset that you really need to know. He also reveals the hidden assumptions of core concepts left unexplained in the spec, the key to BPMN's deeper meaning. The book addresses BPMN at three levels, with primary focus on the first two. Level 1, or descriptive BPMN, uses a basic working set of shapes and symbols to meet the needs of business users doing process mapping. Level 2, or analytical BPMN, is aimed at business analysts and architects. It takes advantage of BPMN's expressiveness for detailing event and exception handling, key to analyzing

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and improving process performance and quality. Level 3, or executable BPMN, is brand new in BPMN 2.0. Here the XML underneath the diagram shapes becomes an executable design can be deployed to a process engine to automate the process. The method and style detailed in the book aligns these three levels, facilitating business-IT collaboration throughout the process lifecycle. Inside the book you'll find discussions, illustrated with over 100 examples, about: The questions BPMN asks, and does not ask The meaning of basic concepts like starting and completing, sending and

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receiving, waiting and listening Subprocesses and hierarchical modeling style
The five basic steps in creating Level 1 models
Event and exception-handling patterns Branching and merging patterns Level 2 modeling method Elements of BPMN style: element usage and diagram composition

Business-oriented guide to the new Decision Model and Notation standard, completely revised and updated to DMN 1.2. Many practical examples, 171 tables and diagrams.

BPMN (Business Process Model and Notation) is the

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established standard for business process modeling. Only a few years after its first publication, it has gained widespread adoption in practice. All important modeling tools support BPMN diagramming. It is possible to create business-oriented diagrams, but also technical models for process execution in business process management systems (BPMS). This book provides a stepwise introduction to BPMN, using many examples close to practice. Starting with the basic elements for modeling sequence flow, all BPMN 2.0 diagrams are presented and discussed in detail. You will gain a

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profound understanding of the complete notation, and you will be able to make correct use of the different language elements. In the second edition, a collection of useful modeling patterns has been added. These patterns provide best-practice solutions for typical problems arising in the practice of process modeling.

Business Process Modeling Notation (BPMN) is a standard, graphical modeling representation for business processes. It provides an easy to use, flow-charting notation that is independent of the implementation

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environment. An underlying rigor supports the notation-facilitating the translation of business level models into executable models that BPM Suites and workflow engines can understand. Over recent years, BPMN has been widely adopted by Business Process Management (BPM) related products-both the Business Process Analysis and Modeling tool vendors and the BPM Suites. This book is for business users and process modeling practitioners alike. Part I provides an easily understood introduction to the key components of BPMN (put forward in a user-friendly fashion). Starting

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off with simple models, it progresses into more sophisticated patterns. Exercises help cement comprehension and understanding (with answers available online). Part II provides a detailed and authoritative reference on the precise semantics and capabilities of the standard.

This textbook covers the entire Business Process Management (BPM) lifecycle, from process identification to process monitoring, covering along the way process modelling, analysis, redesign and automation. Concepts, methods and tools

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from business management, computer science and industrial engineering are blended into one comprehensive and interdisciplinary approach. The presentation is illustrated using the BPMN industry standard defined by the Object Management Group and widely endorsed by practitioners and vendors worldwide. In addition to explaining the relevant conceptual background, the book provides dozens of examples, more than 230 exercises - many with solutions - and numerous suggestions for further reading. This second edition includes extended and

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completely revised chapters on process identification, process discovery, qualitative process analysis, process redesign, process automation and process monitoring. A new chapter on BPM as an enterprise capability has been added, which expands the scope of the book to encompass topics such as the strategic alignment and governance of BPM initiatives. The textbook is the result of many years of combined teaching experience of the authors, both at the undergraduate and graduate levels as well as in the context of professional training. Students and

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professionals from both business management and computer science will benefit from the step-by-step style of the textbook and its focus on fundamental concepts and proven methods. Lecturers will appreciate the class-tested format and the additional teaching material available on the accompanying website.

Business Decision Management is a technology-assisted practice of defining, analyzing, and maintaining the decision logic that drives interactions with customers, suppliers, and employees. For many years, subject matter experts

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created text-based "requirements" and handed them over to programmers for implementation on a Business Rule Engine. The Decision Model and Notation (DMN) now offers a better way: decision logic precisely defined and maintained by subject matter experts themselves, using business-friendly graphical models that can be automatically validated for completeness and consistency. Since DMN is an industry standard, the meaning of a decision model does not depend on the tool used to create it or some consultant's methodology. It's defined by a specification. And best of

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all, DMN models are directly executable, so What You See Is What You Get. "DMN Method and Style" is your guide to the new standard and to the features and benefits of Business Decision Management. It explains not only the shapes and symbols used to describe end-to-end decision logic in a Decision Requirements Diagram (DRD), but how to properly decompose the top-level decision into a network of supporting decisions and input data. It also shows you how to define the detailed logic of each decision in the diagram using decision tables, literal expressions, and

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reusable logic blocks called business knowledge models. Like its predecessor "BPMN Method and Style," the book suggests best practices, in the form of style rules and a modeling methodology, for capturing the end-to-end decision logic in a way that is complete, consistent, and clear from the printed DRD and tabular expressions alone.

Case management is a branch of business process management dealing with unstructured processes. CMMN is a business-oriented language for case models, both descriptive and executable. This book shows

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how to use CMMN to create case models in which the logic is both clear from the printed diagrams and executable on a business automation platform.

Business-oriented guide to the new Decision Model and Notation standard, completely revised and updated to DMN 1.2. Many practical examples, 171 tables and diagrams.

Examines what's new and updated in BPMN 2.0 and look at interchange, best practice, analytics, conformance, optimization, choreography from a technical perspective. Also

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addresses the business imperative for widespread adoption of the standard by examining best practice guidelines, BPMN business strategy and the human interface including real-life case studies. Other chapters tackle the practical aspects of making BPMN model executable and the basic time-line analysis of a BPMN model.

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